### Overview and Scrutiny Work Programme 2018/2019

### O&S (Customers and Partnerships) – Active

O&S (Customers and	Objective test	Advisors	Summary of Scope	Progress
Partnerships)				
Health – What are the issues facing the young and elderly populations of Huntingdonshire. How can HDC, either with partners or on its own initiative, assist with the health and well-being of residents in the District.	and pathways to lifelong health: a. Reducing excess weight in adults	CCC Public Health Jayne Wisely Cllr J Palmer Cllr Jill Tavener	<ul> <li>Engagement with Health – where can HDC help. Where can we use our assets, services and contact information to contribute to these outcomes,</li> <li>Review and make recommendations on the core partnership contribution of HDC across the health system agenda and key Public Health England Huntingdonshire Health Profile and the CPSB 'Grand Challenges'</li> <li>Links to schools and creating habits, and testing our current offer in leisure</li> <li>How can we better support community health initiatives – park run, community sport clubs etc.</li> <li>Investigate where we can generate more referrals to Active Lifestyles and any gaps (i.e. intervene at an earlier stage)</li> </ul>	scope. Plan out work of T&F. <b>Dec</b> <b>2018</b>

## **O&S (Customers and Partnerships) – Inactive**

O&S (Customers and	Objective test ideas	Advisor potential	Suggested Scope	Progress
Partnerships) idea				
<b>Health</b> – What are the issues	1. Reducing isolation	Age UK	Identifying opportunities (particularly technology) to deliver	Dependent upon
facing the young and elderly	<ul> <li>reducing age-specific</li> </ul>		key activities identified by Age UK, to address isolation:	outcome of bid for
populations of	dependency rates by 1		<ul> <li>Creating a new social link</li> </ul>	inclusion in CCC
Huntingdonshire. How can	per cent per year would		<ul> <li>Developing wider social networks</li> </ul>	digital services
HDC, either with partners or on	reduce public		<ul> <li>Meeting like-minded people through clubs and groups</li> </ul>	programme – Spring

its own initiative, assist with the health and well-being of residents in the District.	expenditure by £940m per year by 2031 - reducing the rate of institutionalisation by 1 per cent a year could save £3.8bn.	<ul> <li>Meeting people with similar needs and supporting each other</li> <li>Using local services and facilities</li> <li>Changing social attitudes so that users become accepted and valued as full members of the community in their own right.</li> <li>Quantifying the cost and impacts of isolation</li> <li>Recommendations for our services to address</li> <li>Designing communities for the future</li> </ul>
	2. Improving mental CCG health Contributes to addressing: Worklessness Homelessness Poor health outcomes Self-reliance  3. Reducing hospital Sports admissions in over 65's England/Active Lifestyles/CCG	Identifying non health interventions that can support mental health — e.g. social referral, links to community activities, volunteering activities.  - Opportunities to improve impact of DFG's?  - Assisted collections. Investigate if having an assisted collection is an indicator that a resident may require a DFG.  - Closer partnership working with health - Establishing greater community resilience
Homelessness – Investigating the links between homelessness and housing supply. Finding triggers for homelessness. Discovering options and opportunities to reduce homelessness in Huntingdonshire.	Increase supply of Development Advisor      Reduce number of Jon Collen / Heler bomelessness presentations.	<ul> <li>Engagement with Places for People/Luminus</li> <li>Working with Private Sector landlords to understand reasons behind end of AST and incentives to address</li> <li>Looking to develop options to incentivise Private landlords to take social tenants.</li> <li>Strategies around use of HMOs</li> </ul>

	3. Increase number of Jon Collen homelessness preventions – solutions that prevent people losing their home	<ul> <li>Testing effectiveness of Trailblazer</li> <li>Testing Homelessness pilot work</li> <li>Looking at opportunities for partners to signpost and intervene</li> <li>Taking evidence from best practice providers elsewhere</li> </ul>
	4. Increase number of empty properties brought back into use	- Working with Registered Providers to maximise housing stock utilisation and fit
Environment – What are the environmental (and lifestyle) quality issues facing Huntingdonshire,	Reducing air pollution Chris Stopford	<ul> <li>Transport options</li> <li>Natural environment – exploring opportunities to enhance HDC country parks (Hinchingbrook / Paxton Pits)</li> </ul>
	Reducing long termEnvironment flood issues     Agency	<ul> <li>Role of Great Fen as a regionally significant habitat / tourism destination</li> <li>A14 and Cam Ox corridor – actively influencing Govt and key transport agencies on investment pipeline and funding options</li> </ul>
	3. The community role in Neil Sloper grounds maintenance and cleansing	<ul> <li>Exploring the options and Council/communities appetite for scalable growth linked to new infrastructure and 'healthy places' with sustainable living choices</li> </ul>
	4. Definition of 'Place' and 'People' vision for Huntingdonshire	<ul> <li>Role of Neighbourhood Plans and Market Town</li> <li>Master Plans in promoting and directing employment</li> <li>and housing growth</li> <li>Influencing long term utility provision – water/power</li> </ul>

# O&S (Performance and Growth) – Active

O&S (Performance and Growth)	Objective test	Advisors	Summary of Scope	Progress
Affordable Housing	<ol> <li>Increase in the number of affordable houses built in the District – positively impacting on the quality of developments</li> </ol>	Cllr Corney (a builder by trade)/Developers	60/40 policy - Explore viability assessment mechanisms to ensure	scope. Plan out work of T&F. <b>Dec</b>
Wider Economic Environment	attainment, and achievement of key skills	Andy Moffat John T Hill - CPCA  CA Business Board / Company CEOs — reasons for locations choices and future workforce aspiration	, , , , , , , , , , , , , , , , , , , ,	Review and agree scope. Plan out work of T&F. <b>Dec</b> <b>2018</b>

### **O&S** (Performance and Growth) – Inactive

O&S (Performance and	Objective test ideas	Advisor potential	Suggested Scope	Progress
Growth)				
Housing – Increasing quality of housing developments and increasing supply of Affordable/Social housing – specifically in the villages.		,	<ul> <li>Review the effectiveness of rural exception sites and 60/40 policy</li> <li>Explore viability assessment mechanisms to ensure proper value is created form development sites</li> <li>Review of CIL charging regime and utilisation of</li> </ul>	
	Reduce voids of all types, inc empty homes and RP turnaround times		funds - Relationships with RPs (Registered Providers) and options to increase pace and tenure type of supply plans	
	3. Increase the availability of social housing	Registered Providers	<ul> <li>Utilisation of HDC non-operational land assets to increase supply and generate system savings (eg</li> </ul>	

	<ul> <li>4. Reduce Council spend on Homelessness</li> <li>5. Enhanced infrastructure and liveability on developments</li> <li>reduction in B&amp;B spend.</li> <li>Improving infrastructure on developments to enhance liveability, including digital, environmental – flooding etc, energy use, health land and space for wildlife. Supporting positive transport choices, and community self-reliance.</li> </ul>
Wider Economic Environment – How to best position Huntingdonshire as an attractive place to do business	1. A Local Industrial Strategy for Andy Moffat / Clive Cambridgeshire within which Mason Huntingdonshire is prominent  CA Business Board / CA GVA (Gross Value Added) net Company CEOs increase reasons for locations choices and future  3. Increase in business rates workforce receipts and invest to aspirations accumulate utilisation thereof (subject to Govt regs)  4. Increase average earnings and percentage earnings derived hire  Councils industrial portfolio and Corporate Investment Strategy in facilitating, retaining and securing new business opportunities  A package of 'Deals':  - HDC and Local Councils  - Creation of an Investment prospectus for Huntingdonshire - Industrial Strategy - Digital infrastructure and Connected Cambridges hitrotal Local Councils infustrial Strategy - Digital infrastructure and Connected Cambridges for Hunting across market towns - Better Business for All pilot initiative matching regulatory services to advice and promotion - Roads and rail infrastructure investment deal with Govt / CA - Business rates retention and utilisation of AW Enterprise Zone NNRD receipts - Role of strategic sites such as Alconbury Weald in delivering floor space and clusters - Sector analysis - what are the indicators of existing success and productivity. Sectors to nurture and attract Understanding locational advantages of Huntingdonshire and investment decisions of business leaders to stay/relocate here Scope and mechanisms for HDC interventions in infrastructure/redevelopment programmes

#### Ideas

**Health** – What are the issues facing the young and elderly populations of Huntingdonshire. How can HDC, either with partners or on its own initiative, assist with the health and well-being of residents in the District.

#### **Evidence**

Local Authority Health Profile 2018 published by Public Health England. We have three key indicators where we perform significantly worse than the national average:

- Killed and seriously injured on roads
- Alcohol-specific hospital stays (under 18s)
- Excess weight in adults (aged 18+)

Not significantly worse, but underperforming national average

- Hip fractures in older people (aged 65+)

We have a number of projects already underway or receiving support which are directly contributing to these outcomes (Ramsey Think Healthy / Live Heathy project). Support for activity though our leisure centres and for community initiatives such as Park Run. With a new run supported to start in St Neots this year. One Leisure Active Lifestyles Team creating opportunities for social engagement, particularly ageing population, through its class programmes, particularly 'Right Start'

Homelessness – Investigating the links between homelessness and housing supply.

Finding triggers for homelessness. Discovering options and opportunities to reduce homelessness in Huntingdonshire.

A large amount of work is happening in this space already, as a key corporate priority. Our own net spend on Homelessness is has more than doubled since 2015/16. This is in line with national figures. Housing affordability is an issue locally. With private rentals being very limited within the rates that national benefits pay. Huntingdonshire's average house price increased by 36% in four years from April 2014 and the average household would now need to borrow 7.1 times its income to purchase the average house based on median values.

Environment – What are the environmental (and lifestyle) quality issues facing Huntingdonshire,

#### **Evidence**

2036 Local Plan and associated studies, particularly Infrastructure Delivery Plan

Combined Authority strategies and CPIER report

**Affordable Housing** – Increasing quality of housing developments and increasing supply of Affordable/Social housing – specifically in the villages.

Wider Economic Environment – How to best position Huntingdonshire as an attractive place to do business